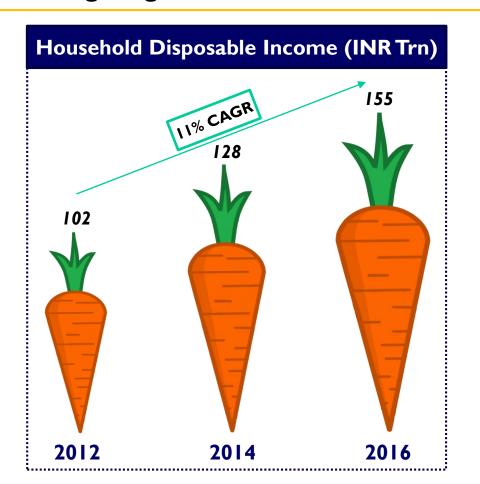
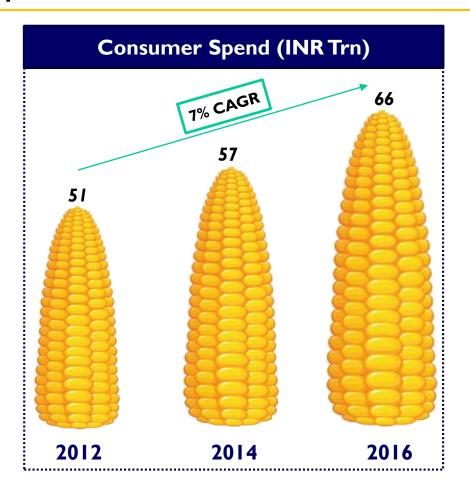


Fresh Produce India 27th April, Mumbai

All is auguring well in the Indian consumer space...

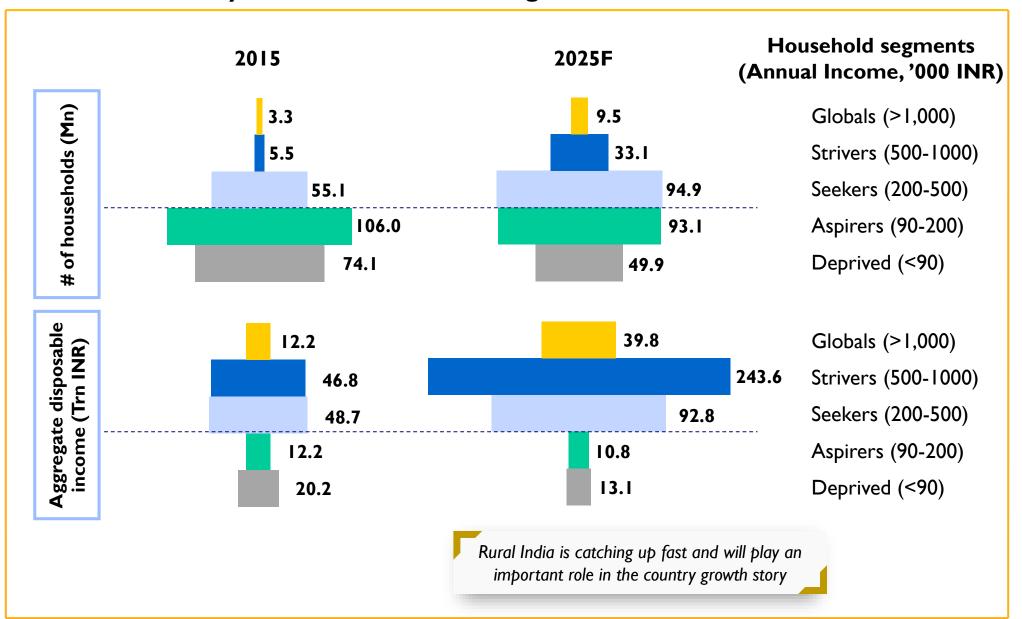




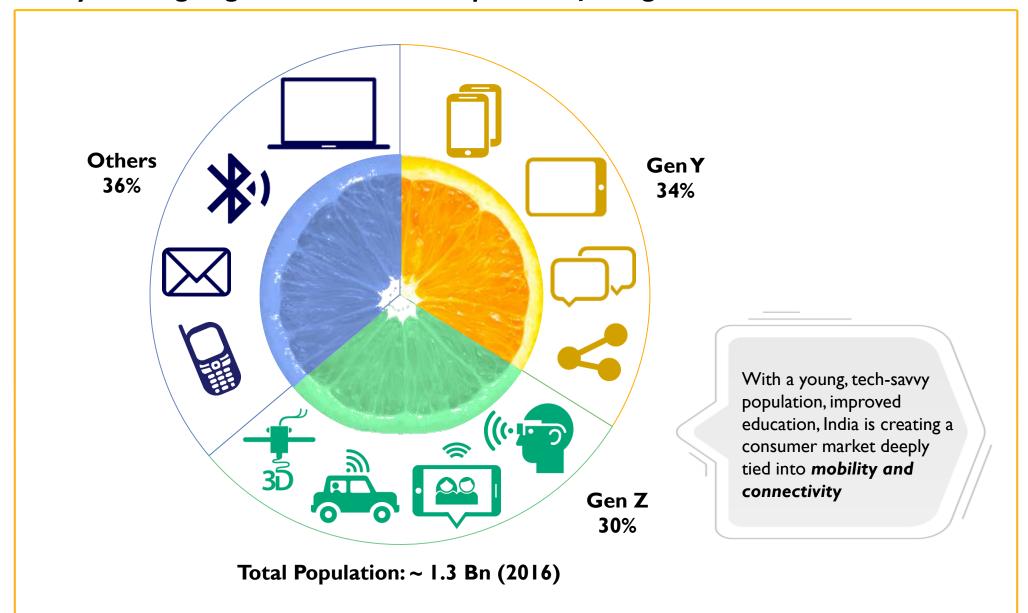
Consumer spend has almost **doubled** on buying **fruit**, **vegetables and milk products** in the last five years in India



...the trend is likely to hold true across a larger consumer base



And youth is going to be a critical component of this growth





There are select key trends defining the Indian consumer landscape...



Premiumization

Consumers aspiring to buy superior quality high value products

- Cream biscuits
- Coffee blends → Java, Arabica, and Robusta
- Specialty teas with ingredients like ginger mint, lemon, honey, Kashmiri kahwa e.g. Tetley and Tea-A-Me



Health & Nutrition

Consumers wanting to fit healthier habits in their lifestyle and daily routine

- Brown and multi-grain bread
- Brown rice
- Non-fried fat-free sugar-free
- "NutriChoice Heavens" → oats, cranberry, almond, banana (Britannia)



Palate Sophistication

Consumers being attracted by western trends and willing to try innovative products

- Olive Oil
- Nachos
- Tofu
- Pasta (Nestle and ITC)



"Yes" for Branded

Consumers seeing brands as a promise of quality, consistency and security

- Dry fruits, nuts etc.
- Branded buttermilk by key food players – Amul Masti Chaas, Danone, etc.
- Packaged coconut water (Manpasand)



Digitalization

Consumers seeking convenience and information at their fingertips

- Online grocery sales
- Food service experience (Menus, reviews, table booking)
- Adopting online marketing and other brand building initiatives e.g. Dabur Honey portal



...most of these trends are getting mirrored in the Fresh Produce segment



 Offer upgrade from whole fruit and vegetable baskets to fresh cuts and special packages (detox, anti aging, digestive, etc.)



 Premium varieties of fruits— e.g. raspberry, blueberry, dragon fruit



 Organic food products sales growing at more than 25% with a likelihood of becoming I Bn \$ by 2019



 Farmer markets becoming popular across major cities e.g. Friday Farmer's Market in Chandigarh



 Avocado progressively becoming a favoured ingredient for salads, spreads, and guacamole



 Quinoa increasingly being used in salads, rice, bread, cookies, granola bars



Launch of Indian brands –
 Saboro by M&M, Kimaye from INI Farms, IGKiwi by IG
 International



 Fresh Produce private labels on the rise – Fresho by BigBasket and Freshbury by Grofers



Innovative ordering tools – e.g. WhatsApp-based 'The Farmer' (Mumbai) and App-based 'Smart Fresh Vegetables' (Kalyan)



Online portals to order fruits & vegetables in whole, cut, or salad form with a 'no questions asked' return policy, scheduling deliveries, COD option



However, there are structural challenges that exist in this space



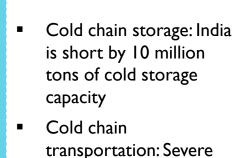
- 40% of total food production is wasted per year, fresh fruits and vegetables account for more than 50% of the food wastage
- Rejection of disshaped fruits and vegetables



- Contamination (pesticides, anti-biotics)
- Food Adulteration
- Misrepresentation in labeling and packaging

Wastage





lack of cold chain

infrastructure





- **Food Safety Concerns**
 - Need for sophisticated product mix selection
 - Manual / inefficient sorting and grading methodology
 - Short shelf life: Requires management of pricing, and deliveries

Assortment & Inventory Management

In addition to these structural challenges there is an overall issue in terms of scale-up as well



Innovative value addition by players may help leverage these trends and address select challenges at least partly



- As quality becomes a hygiene factor, attract consumers by offering innovative solutions to their pain points or un-met needs
- Popularity of fruit as convenient snack increases if alternative placement (vending machines) and unconventional packaging and prewashed items can address the need to grab a bite in a hurry



Branding ++

- As more and more brands emerge, the key for differentiation and recognition may need to move beyond just product quality
- Creation of fun-based theme for children. Kids' aversion to fruits and vegetables can be targeted by marketing activities - from simple cartoon ads to contests for kids to earn points and win prizes based on healthy eating and physical activity



Digital Engagement

- Leverage digitalization to offer convenience and consumer delight through enhanced experience
- Social media can be used to engage with consumers by spreading fun and interesting facts and sharing tips on how to choose, cut, and consume fruits and vegetables



